STUDY SESSION

9

Corporate Issuers (1)

This study session provides an introduction to corporate governance and investing and financing decisions. An overview of corporate governance is presented along with a framework for understanding and analyzing corporate governance and stakeholder management. The growing impact of environmental and social considerations in investing is also highlighted. A discussion of the capital allocation process and the assessment of capital investment opportunities using NPV and IRR methods follows. The session ends with coverage of the short and long-term options companies may have to finance themselves and techniques for assessing a company's short-term liquidity management.

READING ASSIGNMENTS

Reading 27 Introduction to Corporate Governance and Other

ESG Considerations

by Assem Safieddine, PhD, Young Lee, CFA, Donna F. Anderson, CFA, and Deborah Kidd, CFA and Hardik

Sanjay Shah, CFA

Reading 28 Uses of Capital

by John D. Stowe, PhD, CFA, and Jacques R. Gagné,

FSA, CFA, CIPM

Reading 29 Sources of Capital

by Edgar A. Norton, Jr., PhD, CFA, Kenneth L. Parkinson, MBA, CCM, and Pamela Peterson Drake,

PhD, CFA

Study Session 9 2

LEARNING OUTCOMES

READING 27. INTRODUCTION TO CORPORATE GOVERNANCE AND OTHER ESG CONSIDERATIONS

The candidate should be able to:

- **a** describe corporate governance;
- describe a company's stakeholder groups, and compare interests of stakeholder groups;
- describe principal—agent and other relationships in corporate governance and the conflicts that may arise in these relationships;
- d describe stakeholder management;
- describe mechanisms to manage stakeholder relationships and mitigate associated risks;
- f describe functions and responsibilities of a company's board of directors and its committees;
- **g** describe market and non-market factors that can affect stakeholder relationships and corporate governance;
- h identify potential risks of poor corporate governance and stakeholder management, and identify benefits from effective corporate governance and stakeholder management;
- i describe factors relevant to the analysis of corporate governance and stakeholder management;
- j describe environmental and social considerations in investment analysis;
- **k** describe how environmental, social, and governance factors may be used in investment analysis.

READING 28. USES OF CAPITAL

The candidate should be able to:

- a describe the capital allocation process and basic principles of capital allocation;
- **b** demonstrate the use of net present value (NPV) and internal rate of return (IRR) in allocating capital and describe the advantages and disadvantages of each method;
- **c** describe expected relations among a company's investments, company value, and share price;
- **d** describe types of real options relevant to capital investment;
- **e** describe common capital allocation pitfalls.

READING 29. SOURCES OF CAPITAL

The candidate should be able to:

- a describe types of financing methods and considerations in their selection;
- **b** describe primary and secondary sources of liquidity and factors that influence a company's liquidity position;
- c compare a company's liquidity position with that of peer companies;
- **d** evaluate choices of short-term funding.
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